

Annual Report and Accounts 2018 Financial Highlights

Group

Underlying

IFRS

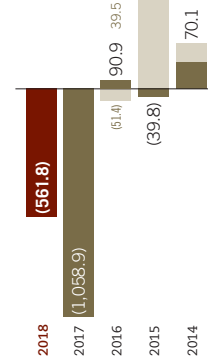
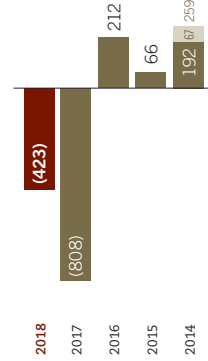
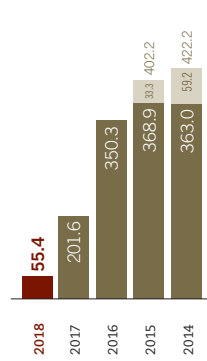
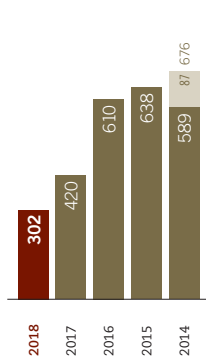
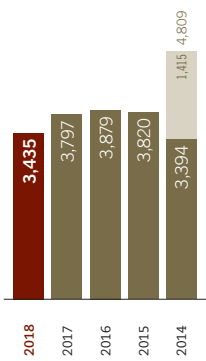
Revenue
in EUR million

Underlying EBITDA¹
in EUR million

Underlying diluted EPS
in EUR cent

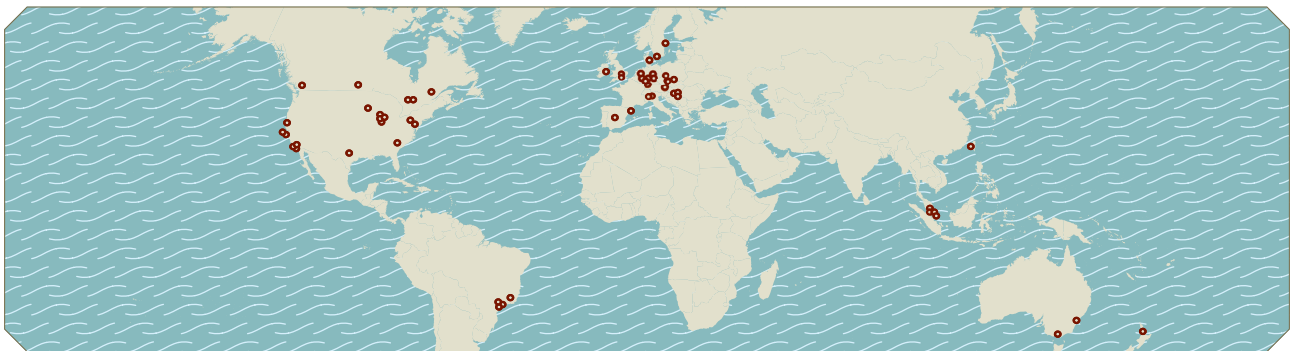
Operating profit/(loss)
in EUR million

IFRS Diluted loss per share
in EUR cent



■ continuing operations ■ discontinued operations

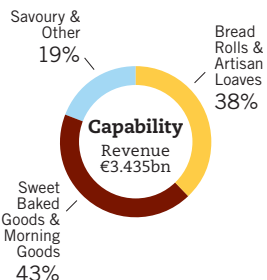
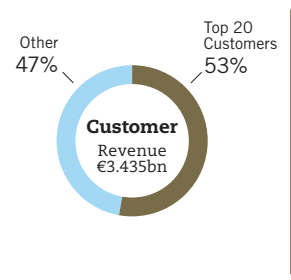
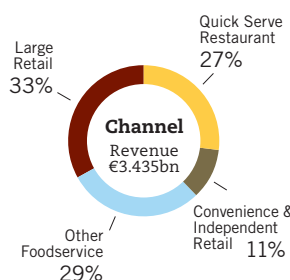
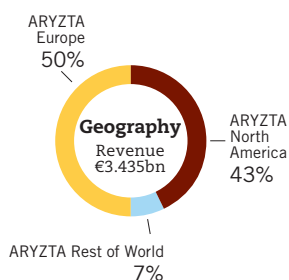
ARYZTA Group



Revenue
€3.435bn

56
Bakeries

29
Countries



1 See glossary on page 23 for definitions of financial terms and references used in this document.