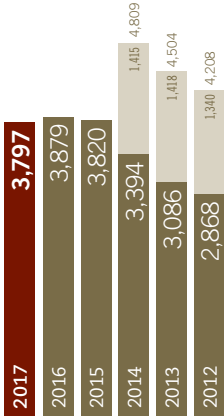


# Annual Report and Accounts 2017

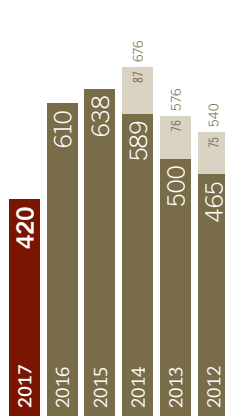
## Financial Highlights

### Group

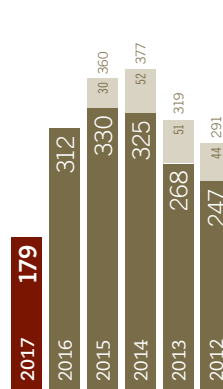
Revenue  
in EUR m



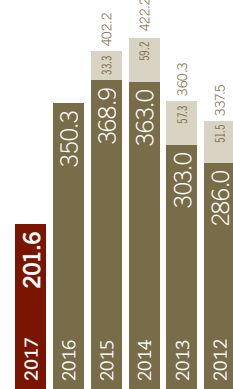
EBITDA<sup>1</sup>  
in EUR m



Underlying net profit  
in EUR m

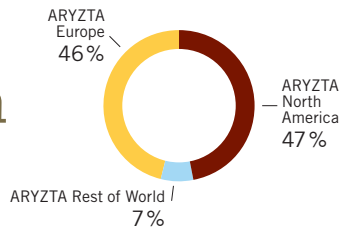


Underlying fully diluted EPS  
in EUR cent



■ continuing operations ■ discontinued operations

### Revenue €3.80 bn



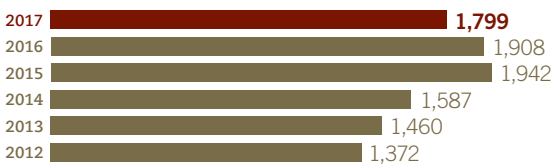
#### Revenue – ARYZTA Europe

in EUR million



#### Revenue – ARYZTA North America

in EUR million

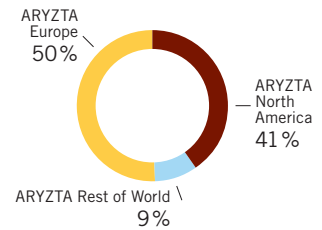


#### Revenue – ARYZTA Rest of World

in EUR million



### EBITDA €420 m



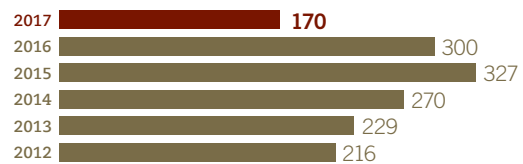
#### EBITDA – ARYZTA Europe

in EUR million



#### EBITDA – ARYZTA North America

in EUR million



#### EBITDA – ARYZTA Rest of World

in EUR million



1 See glossary on page 21 for definitions of financial terms and references used in this document.