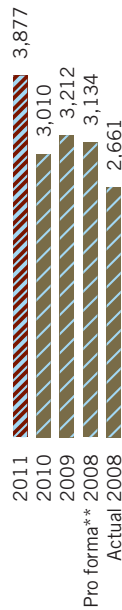


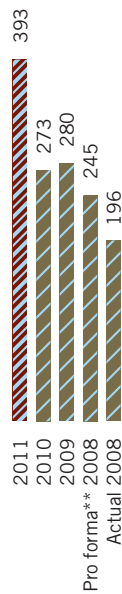
# Annual Report and Accounts 2011 Financial Highlights

## Group

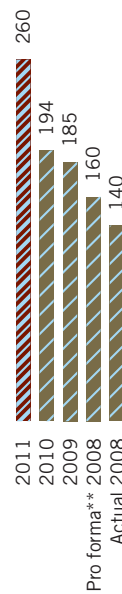
Revenue (EUR m)



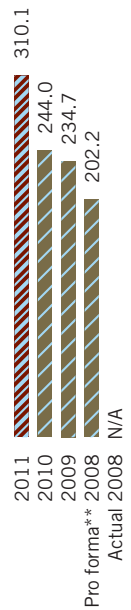
EBITA\* (EUR m)



Underlying fully diluted net profit (EUR m)

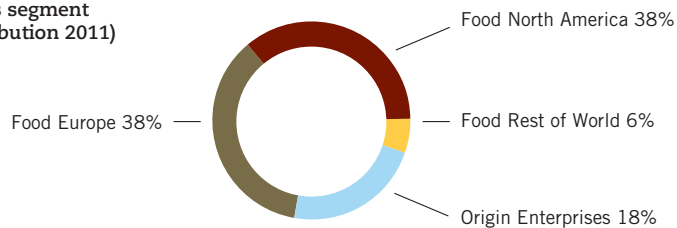


Underlying fully diluted EPS (cent)

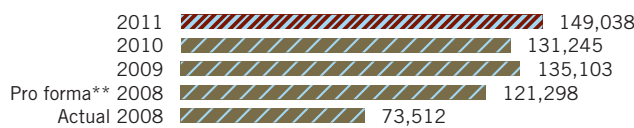


## Group segments' EBITA

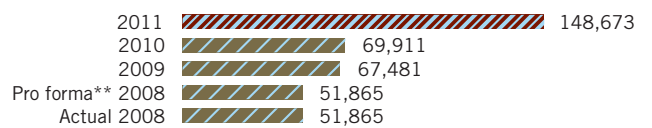
EBITA by business segment  
(% of Group contribution 2011)



EBITA Food Europe (EUR '000)



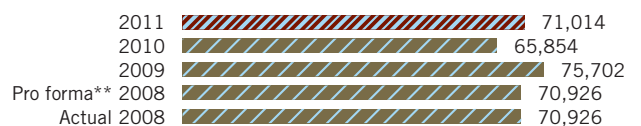
EBITA Food North America (EUR '000)



EBITA Food Rest of World (EUR '000)



EBITA Origin (EUR '000)



\* EBITA presented excluding contribution from associates and joint ventures and before non-SAP-related intangible amortisation, non-recurring items and related deferred tax credits.

\*\* Pro forma numbers presented including Hiestand Holding AG in the 2008 comparative.